

Great Oaks Academy Annual Report 2024-2025

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I. Introduction

Great Oaks Academy is a tuition-free, Classical charter school built on the pillars of Rigor, Literature, Wonder, and Virtue. We are deeply committed to building a school with rigorous academics, high expectations, and a strong emphasis on developing character while encouraging each student's natural sense of wonder at the world.

The mission of Great Oaks Academy is to provide students with a classical, liberal arts education that is rigorous, literature-rich, wondrous, and virtuous.

The vision is to graduate young adults who:

- Are fully prepared for the rigors of college and career
- Value truth, beauty, and goodness
- Possess a lifelong passion for learning
- Are active participants in their communities
- Recognize the value of their contributions

THE FOUR PILLARS OF GREAT OAKS ACADEMY ARE RIGOR, VIRTUE, LITERATURE AND WONDER.

RIGOR

Rigor doesn't just mean 'hard', although our curriculum is challenging. It means meeting students where they are, recognizing and celebrating their potential, and challenging them to be and do things they didn't know they could achieve. It means helping each student become the best version of his or herself.

What do we mean by virtue? We believe that character development is as important as academics. Education isn't just about what you know, it's about the person you become. We teach universal virtues like respect, perseverance, honor, and excellence to help our students become the best people they can be.

LITERATURE

Why literature? Because stories are memorable. They help us understand not just facts and cultures and different time periods, but they inspire us to develop character. The world of Classical literature is rich and diverse and filled with beautiful language, men and women of honor and distinction, heartache, victory, and joy. Great stories help us understand human nature, ourselves, and each other.

WONDER

Wonder is the innate sense in every child that school is a place of adventure and excitement, that learning is fun, and that the natural world is full of new things to explore. Our curriculum is designed to encourage this sense of wonder, with hands-on activities, immersive lessons, and plenty of time spent outdoors.

We are authorized by Novation Education Opportunities (NEO). Please contact Wendy Swanson-Choi, the Executive Director of NEO via email at executive.director.neo@gmail.com with any questions about the authorizer.

II. Enrollment 2024-25

	Actual
	<u>2024-25</u>
Enrollment	
Number Students Grade K	K 72
Number Students Grade 1	73
Number Students Grade 2	72
Number Students Grade 3	72
Number Students Grade 4	72
Number Students Grade 5	48
Number Students Grade 6	48
Number Students Grade 7	24
Number Students Grade 8	24
Number Students Grade 9	0
Total Number of	505

III. Attrition 2024-2025

Great Oaks Academy began the 2020-2021 school year with 74 students. Of those students, 90% remained enrolled in the school the entire year, and 95% enrolled in the 21-22 year. In the 21-22 school year, Great Oaks Academy had a full enrollment of 192 students and of those students nearly 90% returned for the 22-23 school year. In the 2023-2024 school year nearly 90% of all students returned to Great Oaks Academy and in the 2024-2025 school year nearly 90% of all students returned Great Oaks Academy.

IV. Governance and Management 2024-2025

As a nonprofit, public charter school, Great Oaks Academy is led by a seven-member Board of Directors. Our director acts as ex-officio, non-voting member of the board. The roles and responsibilities of the Board of Directors include:

- Define and approve the mission and vision
- Hire, supervise, support, evaluate, and, if necessary, terminate the Director
- Ensure effective planning for enrollment, recruiting of staff, application for grants and fundraising
- Ensure financial management including effective use of internal controls, budget adoption, planning for the annual audit, and effective financial oversight
- Recruit of board member candidates
- Maintain good public standing in the community
- Maintain a good relationship with the authorizer
- Ensure the school meets its moral and legal obligations
- Assess Board performance and developing a board professional development plan
- Monitor the contract performance and renewal status of the school

Following is information on the Great Oaks Academy Board of Directors.

Name	Position	Seat	Qualifications	Areas of Expertise	Committee
Paul McGlynn	School Leader	Ex Officio	Principal License	Education Leadership	Finance Committee
Eric Rice	Board Vice Chair	Communit y Member	Business Owner	Business Owner	CACR Committee and Election Committee
Mollie Warren	Board Treasurer	Parent	Business Owner, Legal Knowledge	Business, Entrepreneurship,	Finance Committee Fundraising Committee and Policy

Robert Carpentier	Board Secretary	Teacher	Licensed Teacher	Education	CACR Committee
Erik Queen	Board Chair	Parent	Parent and Community Liaison	Teacher, Pastor, Theologian	
John Guist	Board Member at Large	Communit y Member	Farmington Community Member	Pastor, Community Organizer	Fundraising Committee
Abigail Bolig	Board Member At Large	Communit y Member	Farmington Community Member	Accounting	CACR Committee And Fundraising Committee
Breanna O'Neil	Board Member at Large	Parent	Education Advocate	Organization	Elections Committee

Great Oaks Academy contracts Bergan KDV for financial services.

V. Training Board Members Attended 2024-25

All board members completed training on several topics as follows.

Name of Board	Training Topic	Description of	Date
Member/Leader		Training	

Paul McGlynn	-Evaluation of Leaders -Conflict of Interest -Board Election -Board Development -Board Minutes -Annual Report -CACR -Finances -Audit -Private Data -Educational Leadership	Board Training for Charter School Oversight	July 1, 2021- Current
Erik Queen	-Evaluation of Leaders -Conflict of Interest -Board Election -Board Development -Board Minutes -Annual Report -CACR -Finances -Audit -Private Data -Educational	Board Training for Charter School Oversight	July 1, 2021 - Current
Eric Rice	-Evaluation of Leaders -Conflict of Interest -Board Election -Board Development -Board Minutes -Annual Report -CACR -Finances -Audit -Private Data -Educational	Board Training for Charter School Oversight	July 1, 2021 - Current

Abigail Bolig	-Evaluation of	Board Training for	July, 2024-June,2025
Tioigan Dong	Leaders	Charter School	July, 2024-Julic,2023
	-Conflict of Interest		
	-Board Election	Oversight	
	-Board Development		
	-Board Minutes		
	-Annual Report -CACR		
	-Finances		
	-Audit		
	-Private Data		
	-Educational		
John Guist	-Educational -Evaluation of	Board Training for	July 2023-Current
John Guist	Leaders	_	July 2025-Current
	-Conflict of Interest	Charter School	
	-Board Election	Oversight	
	-Board Development		
	-Board Minutes		
	-Annual Report -CACR		
	-Finances		
	-Audit		
	-Private Data		
Robert Carpentier	-Educational -Evaluation of	Board Training for	July 2023-Current
Robert Carpentier	Leaders	Charter School	July 2025-Cullent
	-Conflict of Interest		
	-Board Election	Oversight	
	-Board Development		
	-Board Minutes		
	-Annual Report		
	-CACR		
	-Finances		
	-Audit		
	-Private Data		
	-Educational		

Breanna O'Neil	-Evaluation of	Board Training for	July 2023-June,2024
	Leaders	Charter School	
	-Conflict of Interest	Oversight	
	-Board Election		
	-Board Development		
	-Board Minutes		
	-Annual Report		
	-CACR		
	-Finances		
	-Audit		
	-Private Data		
	-Educational		

- VI. Professional Development Plan of the Board of Directors and School Leader 2024-25
 - The Great Oaks Academy Board has set a goal to develop a Board of Directors who are visible and active participants in the Great Oaks Academy community. The Great Oaks Academy Board development plan is as follows. After a needs-assessment, the Chair will recommend a motion to expand the Board by two members, for a total of seven Directors, as prescribed in our Charter. This expansion will allow for the further addition of new and more robust committees, including a Financial Committee, and Site Expansion Committee, a Policy Committee, and our Comprehensive Achievement and Civic Readiness Plan Committee. When available, training sessions offered by Novation Education Opportunities will be included in Board Meeting agendas. New Board Members will complete the required training offered by Novation Education Opportunities through their online platform. The Board will also complete professional development on Classical Education theory and methodology, through a combination of online training and mini seminars as part of Board Meeting agendas, when appropriate. Finally, the Board will seek to foster formal relationships with the leadership of like-minded Classical Academies in an effort for mutual support and best practices.
 - b. The Great Oaks Board sets the following goals for the development of the school leadership:

Great Oaks Academy
Executive Director Evaluation 2024-2025

Summary of Board Evaluations

Section I - Director's Leadership Towards Virtue

A. Promoting the Academy

- B. Integrity in developing the Academy
- C. Cultivates a culture of excellence
- D. Driving academic excellence

Section II - Role Specific Competencies

- A. Develops, promotes, and leads the educational program.
- B. Develops and leads staff.
- C. Manages organizational structure and staff.
- D. Builds and maintains family satisfaction.
- E. Manages financial performance.
- F. Actively promotes the organization and ensures adequate resources.
- G. Ensures adequate facilities.
- H. Partners with the Board.
- I. Engages the Community.
- J. Overall effectiveness of leadership in improving the school

VII. Staffing 2024-2025

=	=				
	_	-	-	_	
		-	-	-	

Name	Position	File Folder if Applicable
Paul McGlynn	Principal/Director	
Heith Wetzler	Academic Director	
Kristin Grosse	Academic Director	
Margie Wesling	Operations Director	
Cheryl Wendt	Sped Coordinator	
Brook Tarrant	Administrative Assistant	
Brittany Flicek	Administrative Assistant	
Kelly Boucher	Special Education Teacher	
Evan Koch	Special Education Teacher	
Mikayla Walters	Gr. K Classroom Teacher	
Madeline Carpenter	Gr. K Classroom Teacher	
Sydney Bourdeaux	Gr. K Classroom Teacher	
Danielle Tuthill	Gr 1 Classroom Teacher	
Breanna O'Neil	Gr. 1 Classroom Teacher	
Abigail Bolig	Gr. 1 Classroom Teacher	
Kaylene Sanchez	Gr. 2 Classroom Teacher	
Angie Gareis	Gr. 2 Classroom Teacher	
Dallas Moeller	Gr. 2 Classroom Teachers	

Olivia Pezzillo	Gr. 3 Classroom Teacher
Lilyanne McAmis/Nicole	Gr. 3 Classroom Teacher
Wensman	on a classicom reacher
Kailynn Anderson	Gr. 3 Classroom Teacher
Bethany Moore	Gr. 4 Classroom Teacher
Elizabeth Simonovich	Gr. 4 Classroom Teacher
Roth Munson	Gr. 4 Classroom Teacher
Alicia Oldre	Gr. 5 Classroom Teacher
Anna Hruby	Gr. 5 Classroom Teacher
Megan Pielhop	SOL Math
Robert Carpentier	SOL History
Grant Oldre	SOL Language Arts
Elsa Friche	SOL Science
Kaitlin Cole	
Bruce Flees	Music Teacher Physical Education Teacher
	Physical Education Teacher
Heidi Reynolds	Latin Teacher
John Quant	SOL Latin Teacher
Catie Creglow	Administrative Assistant
Chloe Otness	Interventionist
Ann Artley	Interventionist
Katie Lecy	Interventionist
Karrie McKernon	Speech/Lang. Clinician
Natalie Garfield	Occupational Therapist
Ellen Grossman	Special Education Director
Bri Holtorf	School Psychologist
Sharon Lovegren	Social Worker
Reno Mothes	ASD Consultant
Tina Jackson	DAPE
Bernie Mertes	Nurse Consultant
Rebekah Bauer	Paraprofessional
Lindsey Meier	Paraprofessional
Lisa Bellflower	Paraprofessional
Jamie Foster	Paraprofessional
Ashley Ekenberg	Paraprofessional
Kate Maahs	Paraprofessional
Margaret Gilman	Paraprofessional
Abshira Muse	Paraprofessional
Ashley Miskowic	Paraprofessional
Jessica Werner	Paraprofessional
Trudy Romero	Paraprofessional
Julie Mandler	Paraprofessional
Kristy Friestad	Paraprofessional
Patty Dronen	Paraprofessional
Isaiah Eaton	Paraprofessional
Isaian Laton	1 draptoressional

Tracy Barry	Food Service Manager	
Jessica Stallings	Food Service	
Sharon Calhoun	Food Service	
Ashley Herbst	Food Service	
Lynsie Johnson	Food Service	

VIII. Finances 2024-2025

The Academy Board of Directors and School Leadership Team worked very hard this past year in ensuring the school had adequate resources to serve the students while building a positive surplus.

The level of oversight and best practices were followed very closely, including monthly finance committee meetings and monthly board meetings where the budget and finances were reviewed. These efforts left the Academy with very positive financial results.

The Academy Board of Directors and School Leadership Team worked very hard this past year in ensuring the school had adequate resources to serve the students while building a positive surplus.

The level of oversight and best practices were followed very closely, including monthly finance committee meetings and monthly board meetings where the budget and finances were reviewed. These efforts left the Academy with very positive financial results.

The Academy ended its fifth operational year, serving 433 students during the 2024-2025 fiscal year. The financial results were very strong ending the 2024-2025 fiscal year with a total cumulative fund balance surplus of \$1,136,839 or 24% of total annual expenditures.

This is quite exceptional for a charter school to be able to build a reserve quickly after their first 5 years while meeting the academic standards for this past school year as well.

IX. Academic Performance 2024-2025

Based on all test results available during the period that the school has been in operation, Great Oaks Academy met or exceeded the following goals for academic performance under the primary purpose of charter schools, which is to improve all pupil learning and all student achievement.

- More than 75% of kindergarten to 2nd grade students scored proficient in Math as measured by NWEA MAP for Primary. 77.03% of all kindergarten to 2nd grade students (171 out of 222) scored proficiently.
- The school's proficiency rate in Math was greater than 10 percentage points above the state average. 60.00% of all students scored proficient in Math at Great Oaks Academy compared to 47.32% in the state.
- The school's proficiency rate exceeded the state average in Reading. 62.54% of all students also scored proficient in Reading at Great Oaks Academy compared to 50.06% in the state.
- The school's proficiency rate in Math is greater than 10 percentage points above the resident district (Farmington) average. 60.00% of all students scored proficient in Math at Great Oaks Academy compared to 40.78% in the Farmington public school district.
- The school's proficiency rate exceeded the resident district (Farmington) average in Reading. 62.54% of all students also scored proficient in Reading at Great Oaks Academy compared to 45.72% in the Farmington public school district.

X. Innovative Practices and Implementation

The Mission of Great Oaks Academy is to train the minds and improve the hearts of our students through a classical, liberal arts education, with instruction that is rigorous, literature-rich, wondrous, and virtuous in an engaging and disciplined environment.

Rigor, Literature, Wonder and Virtue as organizing principles will foster knowledge, attitudes, and skills necessary to understand and manage emotions, set and achieve positive goals, feel and show empathy for others, establish and maintain positive relationships and make responsible decisions.

- Rigor: Calling out students' best in academic achievement, behavior, and attitude, and challenging them to reach their highest potential.
- Literature: Fostering a love of truth, beauty, and goodness.
- Wonder: Igniting a sense of wonder about the world.
- Virtue: Instilling in students a sense of virtue and ethical thinking.

The vision of Great Oaks Academy is to graduate young adults who:

- Are fully prepared for the rigors of college and career
- Value truth, beauty, and virtuous
- Possess a lifelong passion for learning
- Are active participants in their communities
- Recognize the value of their contributions to the world

Educational Philosophy and Instructional Approach

Classical education employs innovative teaching methods, including the use of the Socratic discussion, teaching from Great Books and primary texts, and organizing curriculum using the chronological teaching of history in lieu of social study thematic units. Great Oaks Academy will enhance these teaching methods by integrating them with history, science, art, music, and language arts.

This immersive and interactive experience will give students opportunities to explore history and science through the arts, music, great literature, hands-on projects, and writing assignments, and to see how science has developed over the centuries. Great Oaks Academy will emphasize math, reading and writing by employing the most effective curriculum, a separate grammar program beginning in first grade, and a language arts and literacy focus in every content area. The memorization of math facts, grammar rules, historical dates, scientific data, and poetry will be an integral part of the curriculum in the early grades, to form a solid foundation for the upper grades.

XI. Future

Plans include enrolling students on the waiting list to meet the demand for the program and growing the program by adding one or more grade levels each year.

Projected Enrollment

	<i>Projected</i> 2021-2022	2022-	2023-	2024-	2025-
		2023	2024	2025	2026
<u>Enrollment</u>					
Number Students Grade K	48	72	72	72	72
Number Students Grade 1	24	72	72	72	72
Number Students Grade 2	24	48	72	72	72

Number Students Grade 3	24	48	72	72	72
Number Students Grade 4	24	48	48	72	72
Number Students Grade 5	24	24	48	48	72
Number Students Grade 6	0	24	24	48	96
Number Students Grade 7	0	0	24	24	72
Number Students Grade 8	0	0	0	24	48
Number Students Grade 9	0	0	0	0	48
Total Number of	168	336	432	504	696

COMPREHENSIVE ACHIEVEMENT AND CIVIC READINESS PLAN

Mission and Vision

The Mission of Great Oaks Academy is to train the minds and improve the hearts of our students through a classical, liberal arts education, with instruction that is rigorous, literature-rich, wondrous, and virtuous in an engaging and disciplined environment. Rigor, Literature, Wonder and Virtue as organizing principles will foster knowledge, attitudes, and skills necessary to understand and manage emotions, set and achieve positive goals, feel and show empathy for others, establish and maintain positive relationships and make responsible decisions.

- Rigor: Calling out students' best in academic achievement, behavior, and attitude, and challenging them to reach their highest potential.
- Literature: Fostering a love of truth, beauty, and goodness.
- Wonder: Igniting a sense of wonder about the world.
- Virtue: Instilling in students a sense of virtue and ethical thinking.

The vision of Great Oaks Academy is to graduate young adults who:

- Are fully prepared for the rigors of college and career.
- Value truth, beauty, and virtue
- Have discovered their individual talents.
- Possess a lifelong passion for learning.
- Active participants in their communities.
- Recognize the value of their contributions to the world.

"Comprehensive Achievement and Civic Readiness Plan" means striving to do the following:

- 1. Have all students meet school readiness goals.
- 2. Have all third-grade students achieve grade-level literacy.
- 3. Close the academic achievement gap between all racial and ethnic groups of students and between students living in poverty and their more privileged peers.
- 4. Have all students graduate from high school.

5. Have all students attain college and career preparedness.

The School Board is to develop a plan to support and improve teaching and learning that is aligned to the Comprehensive Achievement and Civic Readiness Plan includes the following:

- Clearly defined student achievement goals and benchmarks.
- Process to evaluate each student's progress toward meeting the state and local academic standards.
- A system to review and evaluate the effectiveness of instruction and curriculum.
- Practices that integrate high-quality instruction, rigorous curriculum, instructional technology, and a collaborative professional culture that support teacher quality, performance, and effectiveness.
- Evidence-based strategies for improving curriculum, instruction, and student achievement.
- An annual budget for continuation of GOA plan implementation.

Recommended Plan Components

- Agreement between director and school board on a teacher evaluation system.
- A rubric that defines effectiveness of instruction.
- Description of the professional standards the district used in the development of the system.
- Description of the form of teacher collaboration i.e. professional learning teams, peer coaching, principal feedback and reflection on instruction,
- Description of opportunities for evaluation feedback on instruction from summative evaluators.
- Description of the plan for program improvement.

Success in reaching the Comprehensive Achievement and Civic Readiness Plan goals will be measured by the following:

- Student performance on the NWEA MAP and MCAs for both math and Reading
- Reduction of the academic achievement gap by student subgroup
- College and career readiness under section 120B.30, subdivision 1 and 120B.35, subdivision 3, paragraph (b), clause (2)

Below is the performance framework for evaluating progress toward CACR goals: Performance Outcomes

Academic and Nonacademic Goals that are included in the Charter Contract between the new charter school and its authorizer.

Novation Education Opportunities- Great Oaks Academy Performance Framework

Contract Term: July 1, 2025 - June 30, 2030

Baseline Year Results: 2020-2025

These are the Academic Performance Indicators. They are 52.94% of the points possible.

I. All Children are Ready for School

Performance Rating		P for Primary Math T Il incorporate Pre-K o operating)	•	Point Value	Points Earned	
Exemplary	More than 7	5 percent of K-2 stude	ents are proficient.	2		
Satisfactory	60-75 perce	nt of K-2 students are	proficient.	1		
Not Satisfactory	Less than 60	percent of K-2 stude	nts are proficient.	0	2	
Results	Year	Proficient Students	Total Students Tested	Great Oaks Percent Proficient		
	2024-2025	171	222	77.03%		
	2025-2026					
	2026-2027					
	2027-2028					
	2028-2029					
	2024-2029	171	222	77.03%		
•	The school's combined average NWEA MAP for primary math targets perc proficient is 77.03%. NWEA MAP for Primary Reading Targets (Grade K-2) - this goal will incorporate Pre-K once the Pre-K					
Performance	- this goal w	vill incorporate Pre-K		Daint 37-1	Points	
Rating	- this goal w Program is o	vill incorporate Pre-K operating)	once the Pre-K	Point Value	Points Earned	
Rating Exemplary	- this goal w Program is of More than 7	vill incorporate Pre-K operating) 5 percent of K-2 students	once the Pre-K ents are proficient.	2		
Exemplary Satisfactory Not	- this goal w Program is of More than 7 60-75 perce	vill incorporate Pre-K operating)	ents are proficient.			
Exemplary Satisfactory Not	- this goal w Program is of More than 7 60-75 perce	rill incorporate Pre-K operating) 5 percent of K-2 students are	ents are proficient.	2	Earned	
Exemplary Satisfactory Not Satisfactory	- this goal w Program is of More than 7 60-75 percent Less than 60	vill incorporate Pre-K operating) 5 percent of K-2 students are operating) percent of K-2 students are	ents are proficient. proficient. nts are proficient. Total Students	2 1 0 Great Oaks Percent	Earned	
Exemplary Satisfactory Not Satisfactory	- this goal w Program is of More than 7 60-75 percer Less than 60 Year	rill incorporate Pre-K operating) 5 percent of K-2 students are operating percent of K-2 students are operating percent of K-2 students Proficient Students	ents are proficient. proficient. nts are proficient. Total Students Tested	2 1 0 Great Oaks Percent Proficient	Earned	
Exemplary Satisfactory Not Satisfactory	- this goal w Program is of More than 7 60-75 perce Less than 60 Year 2024-2025	rill incorporate Pre-K operating) 5 percent of K-2 students are operating percent of K-2 students are operating percent of K-2 students Proficient Students	ents are proficient. proficient. nts are proficient. Total Students Tested	2 1 0 Great Oaks Percent Proficient	Earned	
Exemplary Satisfactory Not Satisfactory	- this goal w Program is of More than 7 60-75 percer Less than 60 Year 2024-2025 2025-2026	rill incorporate Pre-K operating) 5 percent of K-2 students are operating percent of K-2 students are operating percent of K-2 students Proficient Students	ents are proficient. proficient. nts are proficient. Total Students Tested	2 1 0 Great Oaks Percent Proficient	Earned	
Exemplary Satisfactory Not Satisfactory	- this goal w Program is of More than 7 60-75 percer Less than 60 Year 2024-2025 2025-2026 2026-2027	rill incorporate Pre-K operating) 5 percent of K-2 students are operating percent of K-2 students are operating percent of K-2 students Proficient Students	ents are proficient. proficient. nts are proficient. Total Students Tested	2 1 0 Great Oaks Percent Proficient	Earned	
Exemplary Satisfactory Not Satisfactory	- this goal w Program is of More than 7 60-75 perce Less than 60 Year 2024-2025 2025-2026 2026-2027 2027-2028	rill incorporate Pre-K operating) 5 percent of K-2 students are operating percent of K-2 students are operating percent of K-2 students Proficient Students	ents are proficient. proficient. nts are proficient. Total Students Tested	2 1 0 Great Oaks Percent Proficient	Earned	

Performance					Points
Rating	MCA-Math Goals (Grades 3-8)			Point Value	Earned
Exemplary		s proficiency rate is grooints above the state	2		
Satisfactory	by up to 10 percentage p	s proficiency rate exception of the solution o	1		
Not		s proficiency rate does	not exceed the state	1	
		mprove by at least 10		0	2
Results			Total Students	Great Oaks Percent	State Percent
	Year	Proficient Students	Tested	Proficient	Proficient
	Baseline 2020-2024	250	397	62.97%	
	2024-2025	174	290	60.00%	47.32%
	2025-2026				
	2026-2027				
	2027-2028				
	2028-2029				
	2024-2029	174	290	60.00%	47.32%
Analysis		s combined proficience's combined proficie	y rate of 60.00% is 12. ncy rate of 47.32%.	68 percentage poir	nts higher
		seline years rate of 62 f 2.97 percentage poin	2.97%, the school's pronts.	ficiency decreased	to 60.00%,
Performance Rating	MCA Pend	ing Goals (Grades 3-8)	Point Value	Points Earned
_		s proficiency rate is gr	•	1 omt value	Larned
		points above the state		2	
Satisfactory	by up to 10 percentage p	s proficiency rate exce points AND/OR the so rate by at least 10 per	chool improves its		
	the baseline	year.	1		
		s proficiency rate does mprove by at least 10		0	2
Results			Total Students	Great Oaks Percent	State Percent
	Year Baseline 2020-2024	Proficient Students 245	Tested 398	Proficient 61.56%	Proficient

	2024-2025	182	291	62.54%	50.06%
	2025-2026				
	2026-2027				
	2027-2028				
	2028-2029				
	2024-2029	182	291	62.54%	50.06%
Analysis		s combined proficience's combined proficie	ey rate of 62.54% is 12 ncy rate of 50.06%.	.49 percentage poin	nts higher
		seline years rate of 61 of 0.99 percentage po	1.56%, the school's proints.	oficiency increased	to 62.54%,
II.B Attain Grad	e-level Profic	ciency- All Students I	Resident District Comp	parison	
Performance Rating	MCA-Math	Goals (Grades 3-8)		Point Value	Points Earned
		s proficiency rate is gr	reater than 10	1020 (424	Luinou
	percentage p	points above the resid	ent district average.	2	
Satisfactory		s proficiency rate exce age by up to 10 perces		1	
	The school's resident dist	s proficiency rate does rict average.	s not exceed the	0	2
Results	Year	Proficient Students	Total Students Tested	Great Oaks Percent Proficient	Farmington Percent Proficient
	2024-2025	174	290	60.00%	40.78%
	2025-2026				
	2026-2027				
	2027-2028				
	2028-2029				
	2024-2029	174	290	60.00%	40.78%
Analysis			y rate of 60.00% is 19 ed proficiency rate of		nts higher
Performance Rating	MCA-Read	ing Goals (Grades 3-8	3)	Point Value	Points Earned
Exemplary		s proficiency rate is grooints above the resid		2	
Satisfactory	The school's	s proficiency rate exce age by up to 10 perces	eeds the resident	1	'
		s proficiency rate does		0	2

Results	Year	Proficient Students	Total Students Tested	Great Oaks Percent Proficient	Farmington Percent Proficient
	2024-2025	182	291	62.54%	45.72%
	2025-2026				
	2026-2027				
	2027-2028				
	2028-2029				
	2024-2029	182	291	62.54%	45.72%
Analysis			y rate of 62.54% is 16. ed proficiency rate of 4		nts higher
III. Close the Ac			s (As Measured by On		el Focus
Proficiency)					
	de-level Prof	iciency- FRP Focus C	roup State Comparison	n	
Performance Rating	MCA-Math	Goals (Grades 3-8)		Point Value	Points Earned
Exemplary		s proficiency rate is grooints above the state		2	
Satisfactory	state average the school in	The school's proficie e by up to 10 percenta mproves its proficience points from the baseling	ge points AND/OR by rate by at least 10	1	
	The school's	s proficiency rate does mprove by at least 10	s not exceed the state	0	2
Results	Year	Proficient Students	Total Students Tested	Great Oaks Percent Proficient	State Percent Proficient
	Baseline 2020-2024	43	79	54.43%	
	2024-2025	27	61	44.26%	28.19%
	2025-2026				
	2026-2027				
	2027-2028				
	2028-2029				
	2024-2029	27	61	44.26%	28.19%
Analysis	than the stat	e's combined proficie			
		seline years rate of 54 of 10.17 percentage po	4.43%, the school's proints.	nciency decreased	to 44.26%,

Performance Rating	MCA-Readi	ing Goals (Grades 3-8	()	Point Value	Points Earned
Exemplary	The school's	s proficiency rate is gr	reater than 10	2	
		points above the state		2	
Satisfactory		The school's proficient by up to 10 percenta			
		nproves its proficienc			
		points from the baseling		1	
		s proficiency rate does			_
	average or 11	mprove by at least 10	percentage points.	0	2
Results			Total Students	Great Oaks Percent	State Percent
	Year	Proficient Students	Tested	Proficient	Proficient
	Baseline				
	2020-2024	40	80	50.00%	
	2024-2025	32	61	52.46%	32.97%
	2025-2026				
	2026-2027				
	2027-2028				
	2028-2029				
	2024-2029	32	61	52.46%	32.97%
Analysis		s combined proficience's combined proficient	y rate of 52.46% is 19 ncy rate of 32.97%.	.49 percentage poir	nts higher
		seline years rate of 50 of 2.46 percentage por	0.00%, the school's proints.	oficiency increased	to 52.46%,
III.B Attain Grad	le-level Profi	iciency- FRP Focus G	roup Resident District	(Farmington) Con	nparison
Performance Rating	MCA-Math	Goals (Grades 3-8)		Point Value	Points Earned
		s proficiency rate is gr	eater than 10		
		points above the reside		2	
Satisfactory		s proficiency rate exce		_	
		age by up to 10 percen		1	
		s proficiency rate does rict average.	s not exceed the	0	2
Results				Great Oaks	Farmington
	Year	Proficient Students	Total Students Tested	Percent Proficient	Percent Proficient
	2024-2025	27	61	44.26%	26.06%
	2025-2026				
	2026-2027				
	2027-2028				

1					
	2028-2029				
	2024-2029	27	61	44.26%	26.06%
Analysis			ry rate of 44.26% is 18 ed proficiency rate of 2		nts higher
Performance					Points
Rating		ing Goals (Grades 3-8	•	Point Value	Earned
Exemplary		s proficiency rate is grooints above the resident		2	
Satisfactory		s proficiency rate exce age by up to 10 percer		1	
	The school's resident dist	s proficiency rate does rict average.	s not exceed the	0	2
Results	Year	Proficient Students	Total Students Tested	Great Oaks Percent Proficient	Farmington Percent Proficient
	2024-2025	32	61	52.46%	31.70%
	2025-2026				
	2026-2027				
	2027-2028				
	2028-2029				
	2024-2029	32	61	52.46%	31.70%
Analysis			y rate of 52.46% is 20 ed proficiency rate of 3		nts higher
III.E Attain Grad	le-level Profi	ciency- SPED Focus	Group State Comparis	on	
Performance Rating	MCA-Math	Goals (Grades 3-8)		Point Value	Points Earned
Exemplary		s proficiency rate is grooints above the state		2	
Satisfactory	by up to 10 improves its	s proficiency rate excepercentage points AN proficiency rate by a	D/OR the school	1	
Not	1	the baseline year. s proficiency rate does	s not exceed the state	1	
Satisfactory		mprove by at least 10		0	1
Results	Year	Proficient Students	Total Students Tested	Great Oaks Percent Proficient	State Percent Proficient
	Baseline 2020-2024	15	45	33.33%	
	2024-2025	13	43	30.23%	25.76%
	2025-2026				

ii-					
	2026-2027				
	2027-2028				
	2028-2029				
	2024-2029	13	43	30.23%	25.76%
Analysis		s combined proficience ombined proficiency r	y rate of 30.23% is 4.4 ate of 25.76%.	7 percentage point	s higher than
		seline years rate of 33 f 3.10 percentage point	3.33%, the school's pronts.	oficiency decreased	to 30.23%,
Performance Rating	MCA-Readi	ing Goals (Grades 3-8		Point Value	Points Earned
Exemplary		s proficiency rate is grooints above the state		2	
Satisfactory	by up to 10 jimproves its	proficiency rate excepercentage points AN proficiency rate by a	D/OR the school		
NT-4	•	the baseline year.		1	
		s proficiency rate does improve by at least 10		0	1
Results	V	D	Total Students	Great Oaks Percent	State Percent
	Year Baseline	Proficient Students	Tested	Proficient	Proficient
	2020-2024	15	46	32.61%	
	2024-2025	14	43	32.56%	25.29%
	2025-2026				
	2026-2027				
	2027-2028				
	2028-2029				
	2024-2029	14	43	32.56%	25.29%
Analysis		s combined proficience ombined proficiency r	y rate of 32.56% is 7.2 ate of 25.29%.	27 percentage point	s higher than
		seline years rate of 32 f 0.05 percentage point	2.61%, the school's pronts.	oficiency decreased	to 32.56%,
III.F Attain Grad	le-level Profi	ciency- SPED Focus	Group Resident Distri	ct (Farmington) Co	mparison
Performance Rating	MCA-Math	Goals (Grades 3-8)		Point Value	Points Earned
Exemplary		s proficiency rate is grooints above the resident		2	
Satisfactory		s proficiency rate exce age by up to 10 perces		1	1

	The school's resident dist	s proficiency rate does	s not exceed the	0	
Results	Year	Proficient Students	Total Students Tested	Great Oaks Percent Proficient	Farmington Percent Proficient
	2024-2025	13	43	30.23%	24.25%
	2025-2026				
	2026-2027				
	2027-2028				
	2028-2029				
	2024-2029	13	43	30.23%	24.25%
Analysis			y rate of 30.23% is 5.9 officiency rate of 24.25		s higher than
Performance Rating	MCA-Read	ing Goals (Grades 3-8)	Point Value	Points Earned
Exemplary		s proficiency rate is grooints above the resident		2	
Satisfactory		s proficiency rate exce age by up to 10 percer		1	
	The school's resident dist	s proficiency rate does rict average.	s not exceed the	0	1
Results	Year	Proficient Students	Total Students Tested	Great Oaks Percent Proficient	Farmington Percent Proficient
1	2024-2025	14	43	32.56%	26.49%
	2025-2026				
	2026-2027				
	2027-2028				
	2028-2029				
	2024-2029	14	43	32.56%	26.49%
Analysis			y rate of 32.56% is 6.0 officiency rate of 26.49	1 0 1	s higher than
IV. All Students	Graduate fro	m High School (as M	easured by Growth)		
IV.A Meet or Ex	ceed Nationa	al Growth Norms-Stu	idents Below Grade Le	evel	
Performance Rating	NWEA MA (Grades 3-8	P Fall-Spring Growth)	- Math Targets	Point Value	Points Earned
Exemplary		oring below grade leve se more than 150% of owth.		2	0

Satisfactory		oring below grade leve se 120-150% of their a	1		
		oring below grade leve te less than 120% of t	0		
Results	Year	Average observed growth	Average projected growth	Percent of Growth	Number of Students Participating in Testing
	2024-2025	487	549	88.71%	56
	2025-2026				
	2026-2027				
	2027-2028				
	2028-2029				
	2024-2029	487	549	88.71%	56
Analysis	The school's 88.71%.	s combined average N	WEA MAP for math a	verage projected g	growth is
Performance Rating	NWEA MA (Grades 3-8)	P Fall-Spring Growth)	- Reading Targets	Point Value	Points Earned
Exemplary		oring below grade leve se more than 150% of owth.		2	
Satisfactory		oring below grade leve se 120-150% of their a		1	
		oring below grade leve se less than 120% of t		0	0
Results	Year	Average observed growth	Average projected growth	Percent of Growth	Number of Students Participating in Testing
	2024-2025	594	502	118.33%	
	2025-2026				
	2026-2027				
	2027-2028				
	2028-2029				
	2024-2029	594	502	118.33%	60
Analysis	The school's 118.33%.	s combined average N	WEA MAP for reading	g average projecte	d growth is

Performance Rating	NWEA MA (Grades 3-8)	P Fall-Spring Growth	- Math Targets	Point Value	Points Earned
Exemplary	Students sco	oring at or above grade te more than 120% of		2	Durit
Satisfactory		oring at or above grade te 100-120% of their		1	
		oring at or above grade te less than 100% of t		0	1
Results	Year	Average observed growth	Average projected growth	Percent of Growth	Number of Students Participating in Testing
	2024-2025	1620	1453	111.49%	157
	2025-2026				
	2026-2027				
	2027-2028				
	2028-2029				
	2024-2029	1620	1453	111.49%	157
Analysis	The school's 111.49%.	s combined average N	WEA MAP for math a	verage projected g	growth is
Performance Rating	NWEA MA (Grades 3-8)	P Fall-Spring Growth)	- Reading Targets	Point Value	Points Earned
Exemplary		oring at or above gradese more than 120% of owth.		2	
Satisfactory		oring at or above gradese 100-120% of their		1	
		oring at or above grade se less than 100% of t	0	1	
Results	Year	Average observed growth	Average projected growth	Percent of Growth	Number of Students Participating in Testing
	2024-2025	955	829	115.20%	
	2025-2026				
					İ

	2027-2028				
	2028-2029				
	2024-2029	955	829	115.20%	153
	The school's 115.20%.	combined average N	WEA MAP for reading	g average projected	d growth is
These ar	re the Climat	te Performance Indica	tors. They are 11.76%	of the points possi	ble.
V. The School Co	onditions Pro	omote a Climate of Er	ngagement		
V.A Attendance	Rates				
Performance Rating	Attendance	Rate Goals (Grades K	i-8)	Point Value	Points Earned
Exemplary	At least 95 p	percent attendance rate	e.	2	
Satisfactory	90-95 percer	nt attendance rate.		1	
Not Satisfactory	Below 90 pe	ercent attendance rate.		0	0
Results	Year	Attenda	nce Rate		
	2024-2025		88.30%		
	2025-2026				
	2026-2027				
	2027-2028				
	2028-2029				
	2024-2029		88.30%		
Analysis	The school's	combined average at	tendance rate is 88.30%	V ₀ .	
V.B Parent Engag	gement				
Performance Rating	Parent Even	t Attendance Goals (C	Grades K-8)	Point Value	Points Earned
	More than 9 parent confe	0 percent of parents or perces.	r guardians attend all	2	
•	80-90 perces	nt of parents or guard	ians attend all parent	1	
Not Satisfactory		percent of parents at	tend all parent	0	2
Results	Year	Parents/Guardians Attending Conferences	Total Parents/Guardians That Could Attend Conferences	Parent Conference Attendance Percent	
	2024-2025	527	521	98.86%	
	2025-2026				

ı				1	
	2026-2027				
	2027-2028				
	2028-2029				
	2024-2029				
Analysis	The school's	s combined average pa	arent event attendance	rate is 98.86%.	
V.C Parent Satis	faction				
Performance					Points
Rating		ent Satisfaction Surve		Point Value	Earned
Exemplary		0 percent of parents a at they are satisfied w	2		
Satisfactory		nt of parents agree (4) satisfied with the sch	or strongly agree (5) nool.	1	
		percent of parents ag			
Satisfactory	agree (5) tha	at they are satisfied w	ith the school.	0	2
Results		Number of Parents		D 4	Percent
		Agreeing or Strongly	Total Number of	Parent Satisfaction	Participation of Parent
	Year	Agreeing	Parents	Survey Percent	Respondents
	2024-2025	91	97	93.81%	T
	2025-2026				
	2026-2027				
	2027-2028				
	2028-2029				
	2024-2029	91	97	93.81%	
Analysis	The school's	s combined average pa	arent satisfaction rate i	s 93.81%.	
V.D Mobility					
Performance	3.5.1.31. G	1 (0 1 17 0)		D 1 (37.1	Points
Rating	_	oals (Grades K-8)		Point Value	Earned
Exemplary	Fewer than school after	10 percent of students October 1.	s transfer out of	2	
Satisfactory	10 - 15 perc October 1.	ent of students transfe	er out of school after	1	
	More than 1 after Octobe		transfer out of school	0	2
Results	Year	Students Transferring After October 1	Total Students Enrolled October 1	Mobility Percent	
	2024 2025	0	500	0.000/	
	2024-2025	0	508	0.00%	

	2026-2027				
	2027-2028				
	2028-2029				
	2024-2029	0	508	0.00%	
Analysis	The school's	combined average m	nobility rate is 0.00%.		

These are the Operations Performance Indicators. They are 14.71% of the total Performance Framework points possible.

VI. School is Compliant with Contract and Statute

VI.A Compliance

Performance Rating	Compliance Goals	Point Value	Points Earned
Exemplary	No infractions.	10	
Satisfactory	No more than three infractions AND any infraction is resolved by assigned deadline.	5	
	More than three infractions or infractions not resolved by assigned deadline.	0	10
			1

The school did not have any outstanding infractions from prior years at the time of **Analysis** contract renewal.

These are the Finance Performance Indicators. They are 20.59% of the total Performance Framework points.

VII. School is Financially Solvent/Sustainable

VII.A Finance Awards

Performance Rating	Goals for Awards	Point Value	Points Earned
Exemplary	NEO Stewardship Award in Finance Recipient.	2	
Satisfactory	Finance Award Recipient.	1	
Not			
Satisfactory	Not a Finance Award Recipient.	0	2

The school earned the FY24 Finance Award (formerly administered by MDE but since it was discontinued by MDE, it is now administered by NEO) for FY23 financial reporting and the FY24 NEO Stewardship Award. NEO has clarified in all future contracts that **Analysis**NEO identifies Finance Award recepients.

VII.B Fund Balance

Performance		Point	
Rating	Fund Balance Goals	Value	Points Earned
	Reserve is at least 20% as measured by end of year		
Exemplary	reserves.	10	10

Satisfactory	Reserve is enough to cover one full payroll as measured by end of year reserve.			5	
	Reserve is less th of year reserves.	an one full payroll as m	easured by end	0	
Results	Fund Balance	Expenditures	SOD Calculation		
	\$1,136,839	\$4,698,474	24.20%		
Analysis	The school has be	uilt a fund balance of 24	.20% in 2023-202	24.	
VII.C Financi	ial Audit				
Performance Rating	Financial Audit C	Goals		Point Value	Points Earned
Rating	Financial Audit C				Points Earned
Rating	No findings cited No more than one		cited in the	Value	Points Earned
Rating Exemplary Satisfactory Not	No findings cited No more than one audit.	in the audit.	cited in the	Value 2	Points Earned
Rating Exemplary Satisfactory Not Satisfactory	No findings cited No more than one audit. More than one fin	in the audit.		Value 2 1	

Based on information available to date, Great Oaks Academy has earned 55 points out of a total of 68 points possible, 80.88%.

Great Oaks Academy (Great Oaks) will fulfill the statutory purposes of improving all pupil learning, all student achievement, and meeting or exceeding the outcomes adopted by the commissioner for public school students by following the model of Classical education proven effective in several high performing public schools in Minnesota. Additionally, Great Oaks will encourage the use of different and innovative teaching methods.

Grade Levels and Total Number of Students to be Served and Intended Location

The school intends, at full enrollment, to serve students in grades pre-kindergarten through twelve in Farmington, MN and in Eagan, MN. The school will be fully enrolled in year 11, with approximately 1200 students.

Meaning Behind the School's Name

Like the Oak Tree, which starts as an unassuming acorn, we believe each of our students contains the potential to grow, with the proper nurturing and guidance, into a great Oak: strong, well-rooted, healthy, and able to provide shelter to others.

Educational Philosophy and Instructional Approach

Classical education employs innovative teaching methods, including the use of Socratic discussion, teaching from Great Books and primary texts, and organizing curriculum using the chronological teaching of history in lieu of social study thematic units. Great Oaks Academy will

enhance these teaching methods by integrating them with history, science, art, music, and language arts. This immersive and interactive experience will give students opportunities to explore history and science through the arts, music, great literature, hands-on projects, and writing assignments, and to see how science has developed over the centuries. Great Oaks Academy will emphasize math, reading and writing by employing the most effective curriculum, a separate grammar program beginning in first grade, and a language arts and literacy focus in every content area. The memorization of math facts, grammar rules, historical dates, scientific data, and poetry will be an integral part of the curriculum in the early grades, to form a solid foundation for the upper grades.

Plans to Improve Pupil Learning and Student Achievement and Meet or Exceed the Outcomes

Adopted by the Commissioner for Public School Students

Reading Well by Third Grade

Great Oaks Academy is dedicated to ensuring that all students are reading proficiently by third grade, thus paving the way for graduation from high school and success in career and college. To accomplish this, Great Oaks will employ several research-based methods to ensure the success of our students:

- Language arts skills will be emphasized across all content areas. Our weekly schedule includes 15 hours of core instruction, a period covering history, science, language arts, math, music and art based on student needs. In addition to 45 minutes per day of specific skills instruction in handwriting, spelling, grammar, writing, and reading skills such as decoding and fluency, the core period will use reading and writing assignments as a key element of the history, math and science curriculum. More time will also be scheduled for reading instruction. Built into our school week are four 45-minute blocks of time specifically for literature and reading instruction, bringing our total time for Language Arts instruction to a minimum of 12.5 hours per week: 7.5 hours of direct instruction and 5 hours of integrated studies. An example of the integration of instruction in these different subjects would be students practicing listening, speaking, reading and writing skills in the context of math word problems that involve an application in science such as measuring how much additional rainwater fell.
- Reading Mastery, a research-proven curriculum, will be used to develop fluent, independent and highly skilled readers. In addition to its multi-strand approach, which engages students of every learning style, McGraw-Hill's analyses of the program found it met 95% of ELA standards in the CCSS. The curriculum has been reviewed by Institute of Education Services and was found to have potentially positive effects on the reading achievement of English Language Learners, and the curriculum is also available in Spanish, so that our Spanish-speaking students can develop decoding and comprehension while gaining English fluency.
- Time-tested but unique strategies, such as copy work, narration and dictation will be used to develop reading, writing, listening skills and comprehension. Copy work, narration and dictation benefit students by separating the two elements of writing: the formation of ideas and transference of those ideas into words, and the mechanics of writing the words on the page. By developing the two skills separately and then merging them, students gain confidence, and instructors can identify which specific areas are weak and need developing. This method is championed by Susan Wise Bauer, respected author, and

- curriculum developer, as well as the Circe Institute and the Charlotte Mason Method, leaders in the field of Classical Education.
- Classroom teachers and a reading specialist will be available during our extracurricular block for additional help for students who struggle.
- The culture of the school will emphasize the value of literature; therefore, students will learn to love reading and will be recognized and rewarded for their achievements in that area

Meeting High Standards in All Content Areas

To meet and exceed state academic standards, Great Oaks Academy plans to give students access to high-quality content and instruction in the following ways:

- Utilizing a rigorous curriculum which meets or exceeds state standards in every content area
- Scheduling an extended year which provides 285 instructional hours above the state minimum for middle and high school students and 325 additional instructional hours for elementary school students.
- Teaching deeper knowledge in fewer areas and allowing more time for instruction in each unit to encourage mastery.
- Using art and music to support and extend science and history.
- Regularly monitoring and evaluating student progress

Support Teaching for Better Schools

Great Oaks Academy will support teaching for better schools by establishing a robust professional development system and evaluating teacher performance in a structured and encouraging way. As noted in the Federal Priorities section, we will aid our teachers in being successful in these innovative teaching methods by providing 28 full days of professional development: 20 before the beginning of the school year for training and eight throughout the year for reinforcement and encouragement. Because teachers who are confident in the use of Classical pedagogy and method are more likely to use them successfully, teaching staff will be enrolled in several professional development programs in addition to on-site training done by the director and staff. These include:

- Classical Academic Press's ClassicalU, an online, mastery-based teacher training program for Classical educators.
- Instructor accreditation through the Institute for Excellence in Writing.
- Staff development and school implementation support for Singapore math through Singapore Math Support.
- Great Oaks will achieve instructional excellence through teacher evaluation and a peer review process including reflective coaching on instructional best practices. The system will be characterized by formal evaluations three times annually, ongoing informal observations and feedback, individualized Professional Growth Plans, and an open collaboration among peers. Formal evaluations will be given three times annually and will require teachers to self-score according to guidelines which meet state requirements for teacher evaluation. Self-scores will be compared to evaluator scores and steps will be identified to improve teacher performance. The teacher and evaluator together will identify measurable goals to be reached by the next formal evaluation period. These goals will be evaluated during informal observations which occur weekly, and feedback

will be given by the director and, later, the dean, to provide teachers with live guidance. Observations will be scheduled to allow the director to observe varied parts of the school day, and the director will try to understand the classroom dynamics at play during the observation period. Every teacher will write a Professional Growth Plan at the beginning of the school year, identifying at least one SMART goal to be achieved by the end of the year. Action steps will be identified that will improve teacher competency, and progress in those steps will be both self-monitored and evaluated by the director during formal evaluations.

• Weekly meetings will be held during which all teachers can share their progress toward their SMART goals and express concerns. Collaboration with peers will give teachers insight into the implementation of educational best practices in real classrooms. An encouraging, positive culture of mutual support will give teachers the freedom to ask for and receive help from one another, the Director, and outside resources if necessary.